

62-1079

23 FEB 1962

MEMORANDUM FOR: Deputy Director (Support)

SUBJECT : Inspector General's Survey of the  
Civil Air Transport

1. You have received a copy of the survey of the Civil Air Transport which is an Annex to the Inspector General's Survey of the Air Activities of the Central Intelligence Agency.
2. Please furnish me by 15 April 1962 a summary of action taken or comments on the recommendations.

John A. McCone  
Director

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25X1

O/IG/ [ ] (3 Feb 62)  
retyped:jrc (8 Feb 62)

Distribution:

- Orig & 1 - Addressee
- 1 - DCI
- 1 - DDCI (held by A/IG)✓
- 1 - ER
- 1 - IG Survey File
- 1 - A/IG Chrono

*Handwritten signature/initials*

*A/IG for DDCI*

62-1078

2 FEB 1962

MEMORANDUM FOR: Deputy Director (Plans)

SUBJECT : Inspector General's Survey of the Air  
Activities of the Central Intelligence  
Agency

1. You have received copies of the Inspector General's  
Survey of the Air Activities of the Central Intelligence Agency.
2. Please furnish me by 15 April 1962 a summary of action  
taken or comments on the recommendations.

John A. McCone  
Director

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25X1

O/IG [ ] (3 Feb 62)  
retyped:jrc (8 Feb 62)

Distribution:

- Orig & 1 - Addressee
- 1 - DCI
- 1 - DDCI (held by A/IG) /
- 1 - ER
- 1 - IG Survey File
- 1 - A/IG Chrono

A/IG for DDCI

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10 JAN 1962

MEMORANDUM FOR: Deputy Director (Plans)  
Deputy Director (Support)  
Acting Inspector General

ER

SUBJECT : Inspector General's Survey of the Office of Logistics,  
June 1961

~~62-234~~ ~~(62-9577)~~  
62-234

REFERENCES : (a) Memo dtd 29 Sept 61 for DCI from DD/S, same subject  
(b) Memo dtd 13 Nov 61 for DDCI from DD/S, subj: "In-  
specter General's Survey of Office of Logistics"

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The recommendations of the Inspector General's Survey of the Office of Logistics, June 1961, are approved as modified by the Deputy Director (Support) in the two referenced memoranda but with the following comments:

Recommendation #2a; page 7:

DD/P should accept concept that this is desirable but not always attainable.

Recommendations #63, b and c; page 179:

1. Attention is invited to reference (b).
2. The key to the problem is found in paragraph 3 of the DD/S memo:

"It is imperative that the methods and techniques developed by the Airborne Section be designed for the materiel which Logistics has to deliver."

It is perhaps significant that the quoted sentence does not add: "and vice versa." This "vice versa" is equally as important as the original sentence. Thus, unless the administration of the activity accepts the obligation of the "vice versa," and prepares itself to carry it out to the maximum feasible extent, the users have no recourse but to insist upon their own management of the activity.

*Handwritten signatures and initials:*  
Sent  
T. G. [unclear]

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3. It is directed, therefore, that the transfer of responsibility be in accord with Recommendations 63 b and c, and that at the same time DD/S ensure that management, [ ] and control of the activity be in accord with the principle in paragraph 2 above.

Signed C. P. CABELL

C. P. Cabell  
General, USAF  
Deputy Director

**2 Attachments:**

- Att 1 - Reference (a)
- Att 2 - Reference (b)

**Distribution:**

- Orig & 1 - DD/P w/att
- 2 - A-IG w/atts
- 2 - DD/S w/o atts
- 1 - DDCI w/atts
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**SECRET**

**SECRET**

DD/S 61-3309

29 SEP 1961 61-7850

Ref  
(x)**MEMORANDUM FOR: Director of Central Intelligence****SUBJECT : Inspector General's Survey of the Office of Logistics, June 1961****REFERENCE : Memo dtd 1 Jul 61 to DD/S fr DCI, same subject**

1. This memorandum contains recommendations for your approval. Such recommendations are contained in paragraph 7.

2. I have carefully reviewed with the Director of Logistics the recommendations in the Inspector General's report of his survey of that Office. These recommendations have been coordinated with the other deputies as appropriate. Attached is a position summary resulting from this review and coordination.

3. I want to commend the Inspector General for his excellent survey of the Office of Logistics. This is by far the most comprehensive and constructive report ever written on that Office. The Inspector General's report contains a total of 148 recommendations (counting multiple parts separately). Positive action has been, is being, or will be taken on 123 of these recommendations. Such action is bound to improve not only the operation of the Office of Logistics, but total Agency effectiveness.

4. I have nonconcurred in twenty-one recommendations. Three of these nonconcurrences are subject to later reconsideration. Four are based in a policy question discussed in paragraph 5 below. The Deputy Director (Plans) and I part company (DD/P nonconcurring) on four other recommendations (Recommendation Nos. 2.a, 53, 63.b, and 63.c). Our split on three of these is based in a policy question discussed in paragraph 6 of this memorandum.

5. I differ with the position of the Inspector General, as reflected in Recommendation Nos. 46, 55, 57.a, and 57.b and the surrounding text in his report, on the conversion to employee status of non-Agency personnel performing regular service for the Agency. I agree with the Inspector General in principle, but I disagree on the basis that we should not consider positive action on these specific recommendations unless we are willing to extend our consideration to other comparable situations throughout the Agency. I believe that there is no point in undertaking such consideration unless we are willing to raise the Agency ceiling by several hundred. My nonconcurrency, stated in response to Recommendation No. 46, is based on the assumptions that: (1) you would be unwilling to entertain any significant increase in the Agency ceiling for the conversion of such non-Agency personnel to employee status in view of continuing pressures from the Bureau of the Budget and the Congress; and (2) so long as this situation exists and we have to augment our forces with non-Agency personnel to get our work done, this augmentation should be in the kinds of work least directly related to the Agency mission.

6. I agree with the Inspector General and differ with the Deputy Director (Plans) on the principle of administrative control of personnel of one Career Service who are serving with a component identified with a different Career Service. It is my position that in general Agency personnel should be under the full administrative control of the component with which they are serving and that when their duty component is identified with a Career Service other than their own, they should receive technical guidance and/or direction from their parent component or Career Service. The Deputy Director (Plans) holds a somewhat different view. This difference is reflected in the response to Recommendation Nos. 53, 63.b, and 63.c.

7. I recommend that you approve my position on:

a. The conversion of non-Agency personnel to employee status, as set forth in paragraph 5.

b. The administrative control of personnel of one Career Service who are serving with a component identified with a different Career Service, as stated in paragraph 6.

/s/  
L. K. White  
Deputy Director  
(Support)

Attachments:

- 1 - Response of Deputy Director (Support) to Inspector General's Survey of the Office of Logistics
- 2 - Responses of the Office of Logistics and the Deputy Director (Plans) to Recommendation Nos. 53, 63.b, and 63.c

Distribution:

- 0 - DD/S
- 1 - DCI
- 1 - DDCI
- 1 - IG
- ✓ 1 - ER
- 1 - D/P
- 1 - DD/P
- 2 - DD/S (unfiled)

The recommendations contained in paragraph 7 are APPROVED:

\_\_\_\_\_  
ALLEN W. DULLES  
Director of Central Intelligence

\_\_\_\_\_  
Date

10 JAN 1962

*Note: See memo dtd 10 JAN 1962 to DD/P, DD/S + A/IG from 19 Dec, same subject*

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**COMMENTS OF THE OFFICE OF LOGISTICS  
ON  
RECOMMENDATION NOS. 63.b and 63.c**

b. The Deputy Director (Plans) and the Deputy Director (Support) arrange to return the [ ] from [ ] to Logistics control.

c. Without waiting for completion of the transfer, the Deputy Director (Plans) abolish the direct channel from the [ ] Headquarters, place this unit under the firm and immediate supervision of the Chief of Station [ ] and assure that its salary and overtime policies conform with those in force among other employees at the station.

Concur: The Director of Logistics agrees with the recommendations as written.

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